## Independent Sales Director Leadership Profile 1-Always | 2-Usually | 3-Occasionally | 4-Seldom or Never

				A GOOD LEADER:		
	2	3	4	SELLS THE PRODUCT WITH CONFIDENCE		
				Sets a good example for her team by consistently holding skin care classes and collection previews		
				Is confident in her booking and coaching skills		
				Knows how to open and close a sale		
				Uses the four-point team building plan at each class and collection preview		
				Is a consistent Star Consultant (ordering and selling every month)		
				Has a strong customer base		
	2	3	4	CONDUCTS AND CLOSES TEAM-BUILDING APPOINTMENTS		
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$\dashv$				Schedules, conducts, and closes her own team-building appointments without assistance		
				Conducts team-building appointments for her team members		
L	2	3	4	EDUCATES HER TEAM MEMBERS		
				Takes team members to selling appointments to "learn while she earns"		
				Encourages team members to attend unit meetings and other educational sessions		
				Challenges team members to complete a Perfect Start, Power Start, or Power Start Plus		
				Attends New Consultant Orientation with team members to show support and to learn how to conduct her own orientation sessions		
				Explains inventory options and effectively helps new team members place their initial orders		
				Helps team members fill out their first Weekly Plan Sheet and Weekly Accomplishment Sheet and teaches them the 60/40 plan of reinvesting in inventory		
				Explains the Company's promotions, unit promotions and ways new team members can be recognized in the unit		
				Conducts brief team meetings either before or after a unit meeting to build esprit de corp		
L	2	3	4	COMMUNICATES WITH TEAM MEMBERS		
				Listens effectively to understand team's strengths, weaknesses, fears and goals		
				Encourages and inspires team members both verbally and in written communication		
				Knows how to sell the dream		
				Makes team members feel special with birthday cards, praise, encouragement and notes		
				Keeps a professional distance, remembering not to complain or share problems		
				Maintains confidentiality on sensitive issues		
1	2	3	4	RECOGNIZES TEAM MEMBERS		
				Is specific in recognition, letting team members know why they are being recognized		
				Uses own recognition time at unit meetings to recognize her own team members		
				Knows the art of third-party recognition (bragging about team members to others so the word gets back to them)		

## Independent Sales Director Leadership Profile 1-Always | 2-Usually | 3-Occasionally | 4-Seldom or Never

				A GOOD LEADER:
1	2	3	4	ASSUMES RESPONSIBILITY
				Asks for more responsibilities at unit meetings and at New Consultant Orientation
				Observes the right way to do things and incorporates them into her own presentations
				Is comfortable conducting the entire unit meeting or Orientation session
1   2	2	3	4	AFFECTS MONTHLY PRODUCTION
				Encourages team's production without asking for an order
				Knows how to read and understand team reports
				Helps team members set and achieve monthly production and team-building goals
				Knows the avenues of income and takes advantage of all of them
•	2	3	4	FOLLOWS UP
				Follows up with her own guests
				Follows up on challenges issued to her team members
				Follows up with team members after milestones in their businesses (i.e. their first skin care class,
				Orientation, etc.)
				Follows up with customers and potential team members
	2	3	4	SETS A POSITIVE EXAMPLE
				Attends unit events and Company functions
				Supports Independent Sales Director, NSD and the Company
				Embraces Mary Kay philosophies
				Appears professional
1	2	3	4	PERSONAL CHARACTERISTICS
				Has initiative and the ability to inspire others
				Is ethical, truthful, and sincere
				Is enthusiastic and displays a positive attitude at all times
				Is a team player
				Has a strong sense of focus
				Is persistent
				Is flexible and adapts well to change
				Is dependable and a woman of her word
				Is self-confident
				Has vision and strategy
				Has a good work ethic
				Is empathetic
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				Is courageous